MAX HOLMES

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BUSINESS

Managing Member & Chief Investment Officer, Haven Asset Management LLC, Greenwich, CT (01/2015 – Present)

Also Haven Asset Management (Interval Funds) LLC & Haven Asset Management (Insurance) LLC

Senior Advisor, American Industrial Partners LLC, New York, NY (01/2015 – Present)

Private equity firm focused on manufacturing and industrial companies, managing funds with \$16.0 billion of AUM

Principal, Useful LLC, San Juan, PR (12/2017 – Present)

Expert Witness in various Federal and State cases and arbitrations

Chairman & Chief Executive Officer, Haven Holdings Inc., San Juan, PR (12/2017 – 12/2022)

Insurance Holding Company / Owner of Time Insurance Company (WI)

Founder & Chief Investment Officer, Plainfield Asset Management LLC, Greenwich, CT (02/2005 – 12/2016)

Distressed / Event / Special Situations hedge fund management company

Portfolio Manager of Plainfield Special Situations Master Fund Limited (Hedge Fund) and Plainfield Direct LLC (BDC)

Funds invested in over 400 businesses, across industries and across capital structures

Peak AUM was \$5.4 billion in August 2008; 150 institutional investors; 155 employees and consultants

Managing Director, D. E. Shaw & Co., New York, NY (01/2002 – 02/2005)

Head of 20-person Distressed Securities Group of hedge fund management company

Co-Portfolio Manager of D. E. Shaw Laminar Portfolios, L.L.C. and Laminar Direct Capital

Funds invested in over 300 businesses, across industries and across capital structures

Peak AUM was \$2.7 billion in February 2005

Managing Director, RBC Capital Markets, Greenwich, CT and New York, NY (1999 – 2002)

Founder and Co-Head of RBC's 30-person High Yield Group, subsidiary of The Royal Bank of Canada Head of High Yield Origination and Capital Markets

Managing Director, Gleacher NatWest Inc., Greenwich, CT and New York, NY (1996 – 1999)

Head of High Yield Capital Markets; Part of NatWest Markets as a subsidiary of National Westminster Bank Plc Head of High Yield Research, supervising staff of 6 credit analysts

Director, Salomon Brothers Inc, New York, NY (1991 – 1996)

Corporate bond trader, responsible for proprietary positions in distressed and special situations (1995-96)
Responsible for managing the firm's distressed bond positions and serving on creditors committees (1991-96)
High Yield Strategist, Corporate Bond Research Department (1992-95) / Head of Bankruptcy Research (1991-95)

Senior Vice President, High Yield and Convertible Securities Department, Drexel Burnham Lambert Incorporated,

Beverly Hills, CA (1986 - 1989)

Senior research analyst and bond salesman, Sales and Trading Department (1987-89)

Investment banker, Corporate Finance Department (1986-87)

Associate Attorney, Vinson & Elkins, Houston, TX (1984 – 1986)

Member of the Banking/Business/Finance Law section

ACADEMIC

Adjunct Professor, Stern Graduate School of Business, New York University, New York, NY (1993 – Present)

Courses: Bankruptcy and Reorganization; Evolution of the High Yield Bond Market

Senior Lecturer, University of Texas at Austin Graduate School of Business, Austin, TX (1989 – 1990)

Courses: Dealmaking 101; Leveraged Buyouts and High Yield Bond Market; Commercial Banking; Integrative Finance

CURRENT & Texas Bar 1984 / New York Bar 1985 / District of Columbia Bar 2025

FORMER SEC (RIA and ERISA QPAM) / FINRA (Series 3, 7, 9, 10, 16, 24, 56 and 63)

LICENSES Federal Reserve / FDIC / Mortgage Banking / Insurance / FERC / ISO Power Plant Ownership

Gaming in Nevada / New York / British Columbia

EDUCATION

Columbia Law School J.D. 1984

Harlan Fiske Stone Scholar; Articles Editor, Columbia Journal of Transnational Law

Columbia Business School M.B.A. 1984

Majored in International Business

Harvard College A.B. 1981

Majored in philosophy, minored in government