

### **9/11 Security Task force**

Mr. Francis was specifically chosen to assemble and lead the Kroll NY based security assessment taskforce responding to the tremendous demand immediately after the 9/11 tragedies. He pulled together a high caliber professional team from his strong contact base, established assessment standards, developed report formats, and identified project tracking tools. The projects involved assessment of signature and other global facilities for Fortune 100 corporations, major media firms and reviews of all transportation facilities/modes in and out of the NY Metropolitan Area.

### **Master Security Plan – Confidential Project**

Mr. Francis conducted a comprehensive counter-terrorism security analysis for a significant area of Manhattan scheduled for major re-development. The area of interest included the two largest rail and bus transportation terminus points serving Manhattan. This major project included an Area Characterization Study documenting current and future conditions including threat analysis; recommendations for threat deterrence, mitigation and recovery; creation of the area Master Security Plan for both above grade construction and below grade infrastructure to include commercial high-rise developments, rail transportation lines, stations, retail and major terminals.

### **New Yankee Stadium**

Mr. Francis served as security operations and technical systems advisor to the Yankees management team on the implementation and operational requirements of all security systems deployed at the new stadium. As part of this project he and his team developed all security and crisis management protocols for opening day and future activities. He coordinated with local authorities to include NY Police Department Counterterrorism Bureau to ensure that measures developed and adopted were in accord with the perceived and actual threat environment from both a criminal and counterterrorism perspective.

### **Gulf Coast Council, Conference Palace, Abu Dhabi**

This project consisted of developing and implementing security protective systems and measures for the conference palace that is used to host the leaders of the member countries of the Gulf Coast Council. It involved protection for Heads of State and utilized the most advanced methods of perimeter protection, intrusion detection, access control, CCTV monitoring, and command/control systems. Mr. Francis was the subject matter expert who developed all planning strategies and presented the protection schemes to GCC representatives for review and approval.

### **Iraqi Oil & Gas Pipeline Infrastructure Security**

Mr. Francis and one of his staff members were the only private industry participants in a recent conference at CIA Headquarters in Langley, Va. convened to brainstorm protective measures that could be employed to better protect the oil and gas pipeline infrastructure in post-war Iraq. Areas of discussion centered on both the aspects of security protection and recovery from service disruption.